

Annual Report (January - December 2015)

UN Joint Support to the Jordan National Response to the Syria Crisis

Participating UN Organization (s):	UNDP, UNWOMEN, UNFPA, UN-OCHA, UNICEF, UNESCO, WHO ILO, UN/RCO, UNOPS	Managing Agency	UNDP		
Project Number:	00093398				
Project Title:	UN Joint Support to the Jordan National Response to the Syria Crisis				
Total Approved Project Budget	US\$1,319,000				
Funds Committed:	US\$1,319,000	Percentage of Approved:	100%		
Funds Disbursed:	US\$1,319,000	Percentage of Approved:	100%		
Expected Project Duration (months):	12 MONTHS	Forecast Final Date:	31/12/2015	Approved Timeline Extension(s) and New End Date:	31/12/2016

The Annual Report provides a holistic status update of undertaken, ongoing and planned activities within the project “UN Joint Support to the Jordan National Response to the Syria Crisis”. The report is comprised of the following components:

- Sections 1 through 4 provide an overview of the current project status including summary information, highlights, progress implementation summary (outputs, activity results, and milestones), and timeline;
- Sections 5 and 6 identify key challenges and risks, lessons learned and provide recommendations;
- Sections 7 through 9 elaborate next steps and provide a financial summary of project spending to date.



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LIST OF ACRONYMS

CBO	Community Based Organization
CVA	Comprehensive Vulnerability Assessment
HRCU	Humanitarian Relief Coordination Unit
INGO	International Non-Governmental Organization
ILO	International Labor Organization
JORISS	Jordan Response Information System for the Syria Crisis
JPD	Joint Program Document
JRPS	Jordan Response Platform for the Syria Crisis
JRP	Jordan Response Plan
M&E	Monitoring and Evaluation
MOPIC	Ministry of Planning and International Cooperation
NGO	Non-Governmental Organization
PAP	Project Action Plan
RC/HC	Resident Coordinator/Humanitarian Coordinator
SVA	Sector Vulnerability Assessment
UNDP	United Nations Development Programme
UNESCO	United Nations Educational, Scientific and Cultural Organization
UNFPA	United Nations Population Fund
UNICEF	United Nations Children's Fund
UN-OCHA	United Nations Office for the Coordination of Humanitarian Assistance
UNOPS	United Nations Office of Project Services
UN RC/HC	United Nations Resident and Humanitarian Coordinator
UN WOMEN	United Nations Entity for Gender Equality and the Empowerment of Women
WHO	World Health Organization



1. Project Summary

With the Syria conflict in its fifth year, Jordan is hosting unprecedented numbers of Syrian nationals. Their number is currently around 1.4 million, including 630,000 registered refugees. Around 83 per cent of Syrian refugees have settled in urban areas, and the remaining 17 per cent live in camps.

Hosting displaced people, and accommodating their needs, has been putting critical pressure on the ability of the Jordanian social, economic, institutional and natural resources systems to cope. On one side, many Jordanians residing in the communities hosting Syrian refugees have been detrimentally affected in their livelihoods, opportunities, and rightful access to quality public services. On the other side, refugees have been living in harsh conditions with limited economic opportunities primarily linked to engagement by humanitarian agencies or informal economy.

The Government has taken a leadership role in seeking to mitigate the consequences of the crisis on Jordan by bringing existing refugee, resilience-strengthening and development responses to the Syria crisis in Jordan under one integrated planning and coordination framework: the Jordan Response Platform for the Syria Crisis (JRPSC).

The JRPSC, which is chaired by the Ministry of Planning and International Cooperation (MOPIC), constitutes the strategic partnership mechanism between the Government, donors, UN agencies and international NGOs for the preparation, implementation and monitoring of an integrated humanitarian and development response to the Syria crisis: the Jordan Response Plan for the Syria Crisis (JRP).

A dedicated JRPSC Secretariat, fully financed through this project, has been established with the responsibility to ensure the operationalization of decisions taken by the Platform. The Secretariat works in close cooperation with the MOPIC Humanitarian Relief Coordination Unit (HRCU) and performs the following key functions:

- Policy advice and technical assistance to MOPIC in its functions as the chair of the JRPSC;
- Capacity development to MOPIC to lead the functioning of the JRPSC and its Task Forces;
- Technical assistance to MOPIC to (a) set-up an integrated information management system, which builds on existing systems; (b) set-up a monitoring and evaluation mechanism to improve aid tracking, accountability and coordination; and (c) establish a communication, reporting and advocacy mechanism to enhance public awareness on challenges, progresses and achievements in responding to the crisis.

In this context, the Joint Project Document (JPD) **UN Joint Support to the Jordan National Response to the Syria Crisis – Phase I** draws upon UN agencies' comparative advantages to ensure high-quality, timely and efficient delivery of support to the JRPSC and MOPIC, through



the JRPSC Secretariat, with the overall objective of strengthening the capacity of the Government of Jordan to effectively respond to the impact of the Syria crisis on the country.

With reference to the overall objective, the JPD specific objective is to strengthen MOPIC capacity to lead Government of Jordan's response to the Syria crisis through policy advice, strategic planning, aid coordination, monitoring and evaluation, information management and advocacy.

The JPD is expected to achieve its objectives through an embedded capacity development approach to be implemented gradually throughout the project period. This approach will help to ensure that, in line with the principles of national leadership and ownership, alignment, and harmonization adopted in the Paris Declaration, the response to the Syria crisis in Jordan is led by the government and all emergency, short, medium and longer-term interventions are integrated, sequenced and complemented. This implies for all partners to strive towards compatibility of systems developed to respond to the crisis with national systems and processes.



2. Project Highlights

Between 1st January and 30th December 2015, the following progress has been achieved in close cooperation with MOPIC HRCU and other relevant departments:

- Continuous technical support and policy advice to MOPIC;
- US\$612 million mobilized against the JRP programmatic response;
- Mapping of pledges and commitments against the JRP undertaken in close consultation with donors;
- As of 30th December 2015, website traffic has reached:
 - 11,048 unique visitors - 11% increase between September and December;
 - 129,507 page views - 25% increase between September and December;
 - 24,434 visits - 41% increase between September and December.
- Set up and operationalization of the Jordan Response Information System for the Syria Crisis (JORISS). Three hundred and twenty three (323) new projects were uploaded in 2015, including 95 new projects uploaded in the last quarter of the year. This corresponds to an increase of 42% compared to the last reporting period dated 30th September 2015;
- Establishment of the Jordan Resilience Fund supported through policy and technical advisory services provided to MOPIC;
- Set up and operationalization of the JRP Project Mapping and Digital Atlas based on 4Ws project tracking and CVA data enabling the visualization of complex data to allow stakeholders to easily analyze information and identify gaps and priorities;
- More than 200 partners (UN, donors, NGOs and Government) working in the framework of the JRP on issues related to JRP project submission, approval and reporting provided with training and technical advisory services.
- 7th JRPSC meeting successfully organized with the participation of H.E. the Prime Minister and other six line ministries, including MOPIC.
- Coordination of the Comprehensive Vulnerability Assessment (CVA) elaboration, including support to the Task Forces for the preparation of their sector assessments.
- JRP2015 half-year report produced and disseminated. It presented progress in the management, coordination, and funding of the JRP 2015 during the first six months of its implementation.
- JRP2015 end-year report under preparation.



3. Project Implementation: Outputs, Activity Results, and Milestones

The below matrix outlines the progress achieved by the project in the year 2015 according to the outputs and activity results included in the original project document. It is worth-noting that all progress has been made working in close coordination and cooperation with the HRCU, with administrative support of UNDP Country Office and in consultation with the UN Resident and Humanitarian Coordinator.

OUTPUTS	ACTIVITY RESULTS	MAIN RESULTS
1- Enhanced MOPIC's capacity to lead the response to the Syria crisis	1.1 Capacity Development, policy advice and technical assistance provided to strengthen MOPIC's capacity on planning and crisis response	<ul style="list-style-type: none"> - Technical and policy support was provided to MOPIC and the UN RC/HC Office for the successful establishment of the Jordan Resilience Fund. - Comprehensive Vulnerability Assessment (CVA) prepared, validated and disseminated. The CVA aims to identify the vulnerabilities, needs and gaps in assistance to host communities and refugees as well as local and national institutions and service providers affected by the Syria crisis. It is a critical tool to inform the development of the JRP 2016-18. It is based on the findings of the Sector Vulnerability Assessments (SVA), the Vulnerability Assessment Frameworks (VAF) and other key assessments on Jordan developed in the last 12 months. - Presentation and discussion of CVA key results was made to MOPIC colleagues and TF members to ensure inclusion of CVA findings in all JRP 2016-18 sector response.
	1.2 Policy and technical advisory services provided for the establishment and implementation of MOPIC's	<ul style="list-style-type: none"> - A report with a suggested structure to strengthen MOPIC capacity response, including a detailed staffing job description and requirements, was prepared by an



	<p>internal organization arrangements for an efficient response to the Syria crisis</p>	<p>international consultant hired through the project and submitted to MOPIC for consideration.</p> <p>- A project proposal to mobilize resources to further strengthen MOPIC's capacity to effectively respond to the challenges faced in the coordination of the Syria crisis response was prepared in consultation with UNDP and UN RC/HC Office. The proposal has been financed by the EU with EUR1 million.</p>
	<p>1.3 Policy and technical support provided to MOPIC to lead the elaboration and implementation of an efficient response plan in a participatory manner</p>	<p>- A number of guidance documents were revised and updated to facilitate NGO and UN's submission of JRP projects:</p> <ul style="list-style-type: none"> • Updated Guidance note for project submission, approval and reporting; • Updated Step-by-Step Guide for Jordan Response Information System for the Syria Crisis (JORISS); • Updated Frequently Asked Questions (FAQs). <p>- Various workshops for JRPSC Task Force members were organized to coordinate the JRP 2016-18 process and to clarify outstanding issues.</p> <p>- A 3-day workshop (24-26 August, 2015) for all Task Force members was organized with the overall participation of more than 200 representatives from the government, the UN, NGOs and donor community. Key results of the workshop were the following:</p> <ul style="list-style-type: none"> • Cross-cutting issues such as gender, protection, environment, and capacity development presented for inclusion in TF sector responses; • Linkages between refugee and resilience components in the JRP elaboration process explained; • Sector overall and specific objectives agreed by all TFs;



		<ul style="list-style-type: none"> • Project summary sheets (PSS) drafted and ranked for prioritization; • PSS baseline and target information for indicators included in each PSS; <p>- Policy and technical advisory support provided to MOPIC/HRCU for the development of the CVA and JRP 2016-18.</p> <p>- Two JRPSC meeting were successfully organized with the participation of H.E. the Prime Minister and other six line ministries, including the Minister of Planning and International Cooperation, as Platform chair. Minutes and action points were prepared and shared with MOPIC.</p>
	<p>1.4 Technical support provided to MOPIC for aid coordination and mainstreaming of crosscutting issues, including gender equality</p>	<p>- Several policy and technical advisory documents on Syria-crisis related issues were produced for MOPIC officials, including talking points, briefing notes and background information.</p> <p>- Policy advice, coaching and on-the-job training was also provided to MOPIC/HRCU on aid coordination, JORISS (administration of online approval process, use of project and 4W tracking search interface, automated reports, and interactive maps), social media use, and support for the development of a communication reference database on the Syria crisis.</p> <p>- Policy advisory support was regularly provided to the UNRC/HC to strengthen UN overall support to MOPIC.</p> <p>- Gender marker was made fully operational through JORISS, thereby ensuring the collection of gender-related data for all submitted projects.</p>
<p>2. MOPIC'S information management is strengthened enabling</p>	<p>2.1 Technical support provided to set up a transparent, project-tracking and gender sensitive aid coordination system able to track</p>	<p>- Jordan Response Information System for the Syria Crisis (JORISS) was developed and made operational. It is an online database for JRP project submission, approval, reporting, and tracking. It consists of the following components: SUBMISSION AND REPORTING:</p>



<p>tracking of donor commitments and implementing partners' interventions through a comprehensive information management system</p>	<p>and report donor commitments and agency implementation against plan objectives</p>	<ul style="list-style-type: none"> ▪ User Registration and Password Management ▪ Project Submission Form ▪ Open and Submitted Project Dashboards ▪ Project Approval Status Tool ▪ Reporting Dashboard <p>PROJECT APPROVAL AND TRACKING: JORISS developed the necessary administrative components for MoPIC to manage the project approval and tracking process:</p> <ul style="list-style-type: none"> ▪ Open and Submitted Projects Filter and Dashboard ▪ Administrative console for input of project status updates, providing feedback, and finalizing approval ▪ Project approved through JORISS are integrated into a 4W Project Tracking, which provides key information on project implementation <p>JORISS can be accessed at: www.jrpsc.org/systemlogin</p> <p>- Based on information included in JORISS, funding dashboards have been prepared and disseminated on a bi-monthly basis to more than 600 representatives of the Government, UN agencies, donors and NGOs. Funding dashboards are also regularly uploaded on JRpsc website. http://www.jrpsc.org/jrp-publications/</p> <p>- The following features were added to JORISS in the course of the year:</p> <ul style="list-style-type: none"> • Project Search and Report fully operational, including unique interfaces and login developed for MOPIC, key partners, and public use;
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		<ul style="list-style-type: none"> • 4W Activity Search and Report fully operational: 228 projects submitted into the system with a value of over US\$ 441 million; • Advanced features included to allow better activity level search down to locality level and integration with interactive map; • Updated user interface including instructions, FAQs, selection of gender marker, and justification included in both Project Submission Interface and Reporting Interface; <p>- Information Management and Analysis Support (IMAS) toolkit for digital atlas set up and operational.</p> <p>- Mapping of JRP2015 commitments and pledges completed according to MOPIC criteria.</p> <p>- JRP financial tracking system established, allowing tracking JRP2015 donor's commitments and allocations by project, modality, sector and funding recipient.</p>
	<p>2.2 Capacity development provided to strengthen MOPIC's information management and capacity to sustain the system</p>	<p>- On the job training on JORISS was provided to MOPIC/HRCU, specifically on:</p> <ul style="list-style-type: none"> ▪ Use of Project Status tool ▪ Use of Administrative console ▪ Use of project and 4W tracking search interface, automated reports, and interactive maps. <p>- Background documents and material on JORISS were prepared for MOPIC internal and external use.</p>
<p>3. MOPIC's M&E capacity is</p>	<p>3.1 Technical support to establish a quarterly monitoring and</p>	<p>- JRP half-year report was prepared and disseminated based on progress report information provided by implementing partners through JORISS.</p>



strengthened, ensuring timely monitoring and evaluation of results	reporting tool that captures achievements and challenges with accurate up to date M&E data	<p>- Window reporting for all registered and approved JRP projects was opened on 1 July-21 July and 1 January-21 January 2016 to collect progress technical and financial data. Reporting system and guidelines were prepared and made available directly via www.jrp.org/reporting.</p> <p>- JRP end-year report is under preparation and is expected to be finalized in early February 2016.</p>
	3.2 Capacity development provided to support implementing partners on MOPIC's online reporting system	<p>- A workshop for approx. 200 participants from the international and national community was organized to train interested stakeholders on issues related to project submission, tracking and reporting.</p> <p>- Draft FAQs on monitoring and reporting were prepared based on the workshop discussion.</p> <p>- Remote rapid support has been provided regularly to all partners asking specific questions either by phone or by email about donor funding, project submission and reporting.</p>



4. Enhanced MOPIC capacity for public outreach

4.1 Technical advisory services provided to enable MOPIC to launch a communication and advocacy strategy focusing on vulnerable Jordanians and Syrians, including women and children.

- Support provided to MOPIC for its participation in high-level forums, conferences, and events, including:
 - Pledging Conference – Kuwait
 - World Economic Forum – Dead Sea
 - Financing for Development – Addis Ababa
 - United Nations General Assembly – New York City
 - Resilience Conference – Dead Sea

- Increased MOPIC’s visibility on Syria crisis related issues through high level advocacy and lobbying, media engagement and technical and advisory support, such as:
 - Support to MOPIC’s participation in bilateral donor meetings; development of targeted talking points, sector updates, and detailed briefings;
 - Press releases, interview preparation for national and international outlets, etc. Also 14 unique media reports produced; support for several interviews (i.e. Oxford Business Group, FOX, ACP, CNBC, BBC, etc.)
 - Support to the PR Unit on social media use and engagement – specifically twitter and Facebook;
 - Replying to press enquiries.

- Ongoing capacity strengthened through continuous sharing of communications best practices, and support for development of reference database on Syria crisis.

- Resource mobilization efforts supported against the JRP through the preparation of briefing materials on Jordan’s response to the Syria crisis and JRP for the Cabinet office as requested.



- National JRP2015 Success Stories Campaign (prepared and launched to strengthen the credibility of the JRP in the eyes of both the Jordanian public and donors by providing concrete examples of how the plan has positively impacted people's lives. Working in cooperation with the UNRC/HC Office and over 60 national and international JRP2015 implementing partners, identified suitable case studies, undertook nine project visits in camps and host communities, and conducted interviews with beneficiaries and project staff.



	<p>4.2 Technical support to provide regular progress updates by MOPIC, based on sector wide monitoring, reporting and data processing on funding gaps and geographical and programmatic imbalances, including on women targeting.</p>	<ul style="list-style-type: none"> - Completed procurement of graphic design and print production company to manage the publication of all JRP16-18 reports and related advocacy materials - Maintenance of JRPSC website with updated content and information. - As of 30th September 2015, website traffic has reached: <ul style="list-style-type: none"> • 9,898 unique visitors - 18% increase between June and Sep • 103,663 page views - 38% increase between June and September • 20,378 visits - 25% increase between June and September - Graphic design support for the production of funding updates
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4. Implementation Timeline

	1st Quarter			2nd Quarter			3rd Quarter			4th Quarter		
	1	2	3	4	5	6	7	8	9	10	11	12
OUTPUT 1: Enhanced MOPIC capacity to lead the response to the Syrian Crisis												
Activity result 1.1: Capacity development, policy advice and technical assistance provided to strengthen MOPIC capacity on planning and crisis response												
Assessment of MOPIC's capacity on planning and crisis response	Done											
Preparation of capacity development plan	Planned											
Training to MOPIC staff and members of sector task forces on results based management in the context of the Syria crisis	Continuous											
Training to MOPIC staff and members of sector task forces on the link between humanitarian/refugee and resilience/development concepts in the context of the Syria crisis	Done											
Support to MOPIC/HRCU in the design and implementation of a vulnerability and needs assessment analysis of JRP sectors affected by the Syria crisis	Done											
Support to MOPIC in the design and carry on of a socio-economic study of Syrian refugees and host communities in Jordan	Planned											
Support to MOPIC/HRCU in the management and implementation of agreements and MoU signed with national and international stakeholders in relation to the Syria crisis	Continuous											



Activity 1.2 Policy and technical advisory services provided for the establishment and implementation of MOPIC internal organizational arrangements for an efficient response to the Syrian crisis	
Review of relevant documents and studies	Done
Preparation of a consolidated document with recommendations for the establishment of MOPIC organizational structure for efficient response to the Syria crisis	Done
Support to MOPIC in the implementation of agreed recommendations	Planned
Training to newly appointed staff on issues related to Jordan's response to the Syria crisis	Planned
Activity 1.3: Policy and technical support provided to MOPIC to lead the elaboration and implementation of an efficient response plan in a participatory manner	
Preparation of guidelines on JRP 2015 implementation	Done
Training to MOPIC staff and task forces' members on the purposes, processes, norms, standards and guiding principles for planning, monitoring and evaluation within the JRP context	Done
Technical support to HRCU/MOPIC in the streamline of the JRP project approval process	Done



Technical support to Task Forces for the follow up to JRP 2015 sectoral implementation	Continuous
Technical assistance and policy advice to MOPIC for the preparation of a new Jordan Response Plan	Done
Activity 1.4: Technical support provided to MOPIC for aid coordination and mainstreaming of cross cutting issues, especially gender	
Technical support and policy advice to MOPIC in its function as chair of the Jordan Response Platform for the Syria Crisis (JRPSC)	Continuous
Technical support and guidance to Task Force Chairs and Secretariats on aid coordination and mainstreaming of cross cutting issues	Continuous
Technical support and policy advice to MOPIC in strengthening partnership with key stakeholders, such UN, NGOs and donors	Continuous
OUTPUT: 2 MOPIC's information management is strengthened enabling tracking of donor commitments and implementing partners' interventions through a comprehensive information management system	
Activity 2.1: Technical support provided to set up a transparent, project-tracking and gender sensitive aid coordination system able to track and report donor commitments and agency implementation against plan objectives	
Policy and technical support to JRPSC, MOPIC, line ministries, and task forces on information management, geographic information systems (GIS), and aid coordination	Continuous



Support the technical design, development, and implementation of database and online access for JRP project approval process and monitoring and evaluation system	Done
Regularly collect and update information for 4W project tracking system, donor financial tracking system, and resource library	Continuous
Produce regular aid flow and project implementation reports against JRP via GIS mappings and interactive charts and maps on website	Continuous
Activity 2.2: Capacity development provided to strengthen MOPIC's information management and capacity to sustain the system	
Overall assessment of MOPIC Information Management resources and capacity completed	Done
Staff identified and training plan elaborated and approved based on overall assessment	On-going
Training plan implemented, targeting men and women MOPIC staff	Planned
OUTPUT 3: MOPIC's M&E capacity is strengthened ensuring timely monitor and evaluation of results	
Activity 3.1: A comprehensive gender-sensitive M&E strategy in place, with ensuring procedures and systems	
Design of a comprehensive M&E strategy, framework, and processes for the JRP	Done



Development of online data entry and reporting system for monitoring and evaluation	Done
Provide technical support to all Task Forces to monitor and evaluate their sector objectives, including through the setting up of simple and value-adding monitoring strategies, trainings, and tools	On-going
Produce regular monitoring and evaluation reports, dashboards, and interactive charts for publishing and sharing via the website	Continuous
Activity 3.2: Capacity development support provided to strengthen MOPIC's M&E system	
Assessment of MOPIC M&E resources and capacity completed	Done
Staff identified and training plan elaborated and approved based on overall assessment	On-going
Training plan implemented, targeting men and women MOPIC staff	Planned
OUTPUT 4: Enhanced MOPIC capacity for public outreach	
Activity 4.1: Technical and advisory services to MOPIC to launch a communication and advocacy strategy for Jordan's response to the Syria crisis	
Provide technical assistance and support to MOPIC on communications and advocacy activities related to the JRP and the Syria crisis, including through the preparation of background documentation and communication products to support the holding of workshops and donor meetings	Continuous



Preparation of comprehensive communications strategy for the JRPSC (as per the new joint-programme structure) and JRP2015, working in close collaboration with MOPIC and UN	Done
Update existing website to reflect new JRPSC structure	Done
Maintain JRPSC website as an online public information resource on Jordan's response to the Syria crisis through the regular publication of relevant reports, dashboards, success stories, etc.	On-going
Develop and publish human interest stories and general public multi-media communication products online and in national and international media	Continuous
Activity 4.2: Technical support to provide regular progress updates based on sector wide monitoring report and data processing and mapping to the Platform and Task Forces, including information on funding gaps and geographical and programmatic imbalances	
Provide technical support to MOPIC to produce information products based on data processed from the IMO and M&E officer, including reporting maps and statistical reports.	Continuous
Develop and publish regular progress reports and dashboards for the Platform and Task Forces.	Continuous
Develop and maintain online dashboard for project funding and progress for JRP 2015	Continuous



5. Key Challenges and Risks

Description	Type	Date raised	Probability	Impact	Countermeasures	Status
Donor fatigue challenging resource mobilization efforts	Risk	Project formulation	Medium	High	Assess key donors' priority areas of support; Support the establish innovative financial mechanisms; Identify and liaise with non-conventional donors	Open
Some stakeholders' resistance to Jordan's integrated platform	Risk	Project formulation	Medium	Medium	Facilitate broad consultations among stakeholders at all levels to strengthen common understanding	Open
Lack of strong leadership from GOJ within some JRPSC Task Forces	Risk	Project formulation	Medium	Medium	Work closely with relevant line ministries' representatives to ensure Task Forces' adequate management	Open
Unstable political situation in the country	Risk	Project formulation	Very low	High	Follow up regularly on the political scene variances to measure and estimate positive and negative reflections alike on project progress	Open
Some stakeholders' unwillingness to provide MOPIC with requested information to monitor and report JRP2105 implementation	Risk	1 st quarterly report	Medium-high	Medium-High	Facilitate consultations between MOPIC and key stakeholders; Elaborate clear guidelines for project submission and reporting; Training on project submission and reporting procedures	Open
Limited coordination/ alignment of some stakeholders' initiatives with JRPSC's decisions.	Risk	1 st quarterly report	Medium	Medium-High	Work closely with UN RC/HC to mitigate risks of little UN coordination; Strengthen outreaching and communication efforts towards partners to ensure common understanding on relevant issues.	Open
MOPIC limited capacity on protracted crisis response coordination	Issue	1 st quarterly report	Low-Medium	Medium	Support MOPIC in the implementation of relevant measures to strengthen its internal capacity.	Open



6. Recommendations

The following recommendations are made based on lessons learned from the project:

- Support clear division of labor and responsibilities among line ministries, in addition to enhancing their capacities to lead their sector response.
- Maintain close cooperation with UN agencies as key partners in the preparation and implementation of JRP.
- Intensify outreach and communication efforts towards donors, UN agencies and NGOs in order to ensure their engagement and full information.
- Further strengthen MOPIC and JRPSC Secretariat database of resilience and refugee information related to the Syria crisis and present them to key line ministries for their use.
- Intensify resource mobilization efforts around the JRP, including on budget support issues.
- Advocate to expedite delegating cabinet authority regarding project approvals to the Minister of Planning & International Cooperation.
- Strengthen adherence to the approval process by officially issuing it as a by-law or as an official decision.
- Continually update and upgrade JORISS functionality to support streamlined project approval, while also facilitating smooth project submission.
- Support the UN RC/HC Office in its effort to strengthen international cooperation' coordination in the country.
- Support MOPIC/HRCU in its mandate on Syria crisis related issues, including through the provision of staff training, motivation and duly compensation of IMCC members and HRCU staff.
- Coordinate with the United Nations to ensure that regional plans and initiatives adhere to national plans and strategies.
- Ensure effective liaison between MOPIC and UNDP for the smooth extension on the project as agreed by the Steering Committee during its last meeting.



7. Financial Status of the III Quarter

The financial status of the project (in USD) during the period 1st July – 30 September 2015 is the following:

Project Outputs	Budget	Expenditures		Total %
		Commitment	Disbursement	
1. Enhanced MOPIC capacity to lead the response to the Syria crisis	620,496.94	93,095	205,590.3	48.14%
2. MOPIC's information management capacity is strengthened	162,318.94	9,500	41,180.56	31.22%
3. MOPIC's M&E capacity is strengthened	96,229.65	18,270	5,022.37	24.2%
4. Enhanced MOPIC capacity for public outreach	110,427.67	58,016	14,007.48	65.22%
TOTAL	989,473.2	178,881	265,800.71	44.94%

8. Cumulative Project Financial Summary

The financial status of the project (in USD) as of 30th September is the following:

Project Outputs	Budget	Expenditures		Total %
		Commitment	Disbursement	
1. Enhanced MOPIC capacity to lead the response to the Syria crisis	620,496.94	93,095	370,293	74.68%
2. MOPIC's information management capacity is strengthened	162,318.94	9,500	97,468	65.89%
3. MOPIC's M&E capacity is strengthened	96,229.65	18,270	24,969	44.93%
4. Enhanced MOPIC capacity for public outreach	110,427.67	58,016	30,981	80.59%
TOTAL	989,473.2	178,881	523,711	71%

